



Financial

	2002 £'000	2001 £'000
Group turnover	143,378	113,155
Earnings before interest, tax and depreciation	6,854	5,306
Group operating profit	3,755	2,447
Profit for the financial year	2,920	1,675
Net cash inflow from operating activities	5,564	6,749
Net debt	5,987	5,476
Group capital employed	21,369	18,946
Earnings per share		
Basic	36.3p	20.9p
Alternative basis	33.3p	23.9p
Dividends		
Interim paid	3.0p	3.0p
Final proposed	6.5p	5.0p
Total	9.5p	8.0p

Registered Office and Advisors

Registered Office

Carr's Milling Industries PLC
Old Croft, Stanwix
Carlisle CA3 9BA
Registered No. 98221

Auditors

PricewaterhouseCoopers
89 Sandyford Road
Newcastle upon Tyne NE99 1PL

Bankers

Clydesdale Bank PLC
82 English Street
Carlisle CA3 8HP

The Royal Bank of Scotland plc
37 Lowther Street
Carlisle CA3 8EL

Merchant Bankers

Dresdner Kleinwort Benson
20 Fenchurch Street
London EC3P 3DB

Brokers

ING Barings Limited
60 London Wall
London EC2M 5TQ

Solicitors

Atkinson Ritson
15 Fisher Street
Carlisle CA3 8RW

DLA
India Buildings
Water Street
Liverpool L2 0NH

Registrars

Northern Registrars Limited
Northern House
Penistone Road
Fenay Bridge
Huddersfield HD8 0LA