

## summary of results

### Registered Office and Advisors

**Registered Office**  
Carr's Milling Industries PLC  
Old Croft, Stanwix  
Carlisle CA3 9BA  
Registered No. 98221

**Auditors**  
PricewaterhouseCoopers  
89 Sandyford Road  
Newcastle upon Tyne NE99 1PL

**Bankers**  
Clydesdale Bank PLC  
82 English Street  
Carlisle CA3 8HP  
The Royal Bank of Scotland plc  
37 Lowther Street  
Carlisle CA3 8EL

**Merchant Bankers**  
Dresdner Kleinwort Benson  
20 Fenchurch Street  
London EC3P 3DB

**Brokers**  
ING Barings Limited  
60 London Wall  
London EC2M 5TQ

**Solicitors**  
Atkinson Ritson  
15 Fisher Street  
Carlisle CA3 8RW

**Registrars**  
Northern Registrars Limited  
Northern House  
Penistone Road  
Fenay Bridge  
Huddersfield HD8 0LA

### Financial

	2001 £'000	2000 £'000
<b>Group turnover</b>	113,155	97,994
<b>Earnings before interest, tax and depreciation*</b>	5,560	5,201
<b>Group operating profit - continuing operations</b>	2,447	3,470
<b>Profit for the financial year</b>	1,675	1,398
<b>Net cash inflow from continuing operating activities</b>	6,749	6,984
<b>Net debt</b>	5,476	7,397
<b>Group capital employed</b>	18,946	17,900
<b>Earnings per share</b>		
Basic	20.9p	17.5p
Alternative basis	23.9p	20.2p
<b>Dividends</b>		
Interim paid	3.0p	3.0p
Final proposed	5.0p	6.0p
Total	8.0p	9.0p

\* Before exceptional items.